

AXA appoints Shu Khoo Group Head of Human Resources

AXA announced today the appointment of Shu Khoo as Executive Vice-President, Group Head of Human Resources, as of April 1, 2010.

She will succeed to Alain Rohaut, EVP, Group Head of HR since September 2003, who will retire. She will report directly to Henri de Castries, Chairman of AXA Management Board.

"I would like to very warmly thank Alain for bringing his great experience and vision in terms of human resources, and his contribution to enhance the strategic dimension of this function within AXA," said Henri de Castries, Chairman of the Management Board. *"AXA employees have built the Group as it is today. The current crisis shows once again that their engagement and common culture are key to sustainably differentiate ourselves. During more than 6 years, Alain put his energy in developing competencies and leadership, and in fostering the engagement of us all, to help us continue to write AXA's story and to make sure that everybody will find its place in it. I wish Shu Khoo the greatest success in her new position. I have no doubt that she will succeed in pursuing the work started by Alain, and will lead us to 2012, and beyond."*

Shu Khoo joined AXA in 2005 as Regional General Manager, Human Resources and Internal Communications of the AXA Life platform in Asia, three and a half years before joining Group HR as head of Group Executive Management. She had previously spent the major part of her career in the Prudential Plc. group, holding several business and HR management positions at local (Singapore) and regional levels. Shu Khoo is graduate in Statistical Sciences of University of Toronto.

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About AXA

AXA Group is a worldwide leader in Financial Protection. AXA's operations are diverse geographically, with major operations in Europe, North America and the Asia/Pacific area. For 1H09, IFRS revenues amounted to Euro 48.4 billion and IFRS underlying earnings to Euro 2.1 billion. AXA had Euro 967 billion in assets under management as of June 30, 2009.

The AXA ordinary share is listed on compartment A of Euronext Paris under the ticker symbol CS (ISIN FR0000120628 – Bloomberg: CS FP – Reuters: AXAF.PA). The American Depository Share is also listed on the NYSE under the ticker symbol AXA.

This release is available on the AXA Group website: www.axa.com

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